

WORKSHOP  
APALACHICOLA CITY COMMISSION  
TUESDAY, MARCH 7, 2023, 1:00-2:00PM  
BATTERY PARK COMMUNITY CENTER  
1 BAY AVE., APALACHICOLA, FLORIDA 32320

**Agenda**

You are welcome to comment on any matter under consideration by the Apalachicola City Commission when recognized to do so by the Mayor. Once recognized please rise to the podium, state your name for the record and adhere to the three minute time limit for public comment. Comments may also be sent by email to the City Manager or to Commissioners.

- I. Call to Order**
- II. Agenda Adoption**
- III. ACSC Work Plan Stakeholders Discussion**
- IV. Public Comment**
- V. Adjournment**

Any person who desires to appeal any decision at this meeting will need a record of the proceeding and for this purpose, may need to ensure that a verbatim record of the proceeding is made which includes testimony and evidence upon which the appeal is based. Persons with disabilities needing assistance to participate in any of these proceedings should contact the City Clerk's Office 48 hours in advance of the meeting.

# Apalachicola ACSC Plan Update

Stakeholder Meeting

Apalachicola Community Center (1 Bay Ave.)

March 7, 2023

1 – 2 PM

## Remote Participation:

Join Zoom Meeting

<https://us02web.zoom.us/j/7475111328?pwd=Vm82cUdqbmJlc1N0SXVja2lwYW5ldz09>

Meeting ID: 747 511 1328

Passcode: OVID

Call-In Number: 1-305-224-1968

Meeting ID: 747 511 1328

Passcode: 500131

**Goal of Meeting:** Review current projects and brainstorm additional projects to be included in the Areas of Critical State Concern (ACSC) Work Plan

Time	Topic	Lead
1:00 PM	Overview of Project and Meeting Goals	Julie Dennis
1:10 PM	Quick Review of Grants Inventory and Current Projects	Julie Dennis
1:20 PM	Facilitated Discussion: Additional Infrastructure Projects	Open Discussion
1:55 PM	Wrap-Up and Next Steps	



City of Apalachicola Infrastructure Project Inventory

Project Name	Location	Project Description	Cost Estimate	Lead Contact	Phased Project?	Project Underway?	Target Timeline	Partners?	Other Plan?	Notes
<b>STORMWATER PROJECTS</b>										
Stormwater Inflow & Infiltration Study	Citywide	This is a study to pinpoint stormwater issues. It will be used along with information provided in the City's Drainage Studies (Phase 1 - completed; Phase 2 - RIF grant awarded/no contract) to guide design and construction for repairs to the stormwater system.	\$ 500,000.00	Travis Wade/Greg Harris	Yes	No	2023-2024	N/A	This project needs to be added to the LMS and could be added to the Capital Improvements Plan.	\$660,000 requested from State Appropriations for 23-24; but this will need to cover Stormwater and Wastewater I&I which is likely to be \$1 million total.
Stormwater Design	Citywide	After completion of the I&I study, additional funding will be needed to correct issues identified. This project will complete design work for citywide stormwater efforts.	\$ 1,000,000.00	Josh Bakley/Felicity Edwards (for CDBG-DR Grant)	Yes	Yes	2023 - 2026+	N/A	This project needs to be added to the LMS and could be added to the Capital Improvements Plan.	A portion of this (\$150K) has been funded through CDBG-DR for a specific area (the Avenues) project. Will need more design work once more areas are identified.
Stormwater Construction	Critical areas: Ave I between 5th & 6th Street, 15th Street; Fred Myers, Ave B, Ave G, etc. + other areas to be identified in the study.	After completion of stormwater design, this project will fund construction work to make all necessary improvements to stormwater issues.	\$ 10,000,000.00	Josh Bakley/Felicity Edwards (for CDBG-DR Grant)	Yes	No	2023 - 2026+	N/A	This project needs to be added to the LMS and could be added to the Capital Improvements Plan.	There is an existing CDBG-DR project to address some of these issues. However, more funding will be needed once I&I and design work is complete.
Steward of the River Guidance for Residents - Outreach Campaign	Countywide	This campaign will help residents who are new to the area learn best practices for being good stewards of the environment related to stormwater and wastewater. This can include online, print, radio, social media and other forms of outreach.	\$ 350,000.00	Falkner/Cindy Clark	No	Yes	2026	NERF Chamber, TDC, County.	This project needs to be added to the LMS.	There is an existing guide online that can be used as a starting point.
<b>WASTEWATER PROJECTS</b>										
Wastewater Treatment and Collection Systems Inflow & Infiltration Study	Citywide	A study that uses smoke and cameras to determine the condition of the pipes and identify problems throughout the wastewater system.	\$ 500,000.00	Willi Cox/Josh Bakley	No	No	2023-2024	N/A	This project could be added to the Capital Improvements Plan.	Appropriations for 23-24; but this will need to cover Stormwater and Wastewater I&I which is likely to be \$1 million total.
Construction of Wastewater Treatment Plant Headworks and Relocation.	Wastewater Treatment Plant Site	This project will move the plant north about 100 yards on the same property to relocate it from the floodzone.	\$ 12,000,000.00	Willi Cox/Josh Bakley	No	Yes	2023 - 2026	N/A	This project needs to be added to the LMS and could be added to the Capital Improvements Plan.	Project is currently funded at \$18 million through two separate DEP grants but with increased costs from inflation and ongoing supply shortages - it's likely that this project will need more funding.
Major Wastewater Pipe Replacement and Repair	TBD	This project will identify potential residents who are currently on septic for hook up to the City's WWTX system. There are only 6 septic tanks left in the City. It is anticipated that this will result in approximately 700 - 800 new connections.	\$ 10,000,000.00	Rhett Butler/Travis	Yes	No	N/A	N/A	This project could be added to the Capital Improvements Plan.	Project will be driven by the I&I study but given the age of the pipes, it is likely that there is a need.
Franklin Unincorporated - Septic to Sewer Conversion Project - Feasibility Study	Areas adjacent to the City that may be suitable for hook-up.	This project will identify potential residents who are currently on septic for hook up to the City's WWTX system. There are only 6 septic tanks left in the City. It is anticipated that this will result in approximately 700 - 800 new connections.	\$ 150,000.00	Travis Wade/Josh Bakley	Yes	No	2024 County	N/A	This project should be discussed with the City. Annexation is not anticipated as part of the project concept.	This project should be discussed with the City. Annexation is not anticipated as part of the project concept.
Franklin Unincorporated - Septic to Sewer Conversion Project - Design	Areas adjacent to the City that may be suitable for hook-up.	This project will complete design of the new system to extend to areas of unincorporated Franklin County.	\$ 500,000.00	Travis Wade/Josh Bakley	Yes	No	2025 County	N/A	This project could be added to the Capital Improvements Plan.	This project should be discussed with the City. Annexation is not anticipated as part of the project concept.
Franklin Unincorporated - Septic to Sewer Conversion Project - Construction	Areas adjacent to the City that may be suitable for hook-up.	This project will extend the wastewater system into unincorporated areas of Franklin County and complete hook-ups at each identified site.	\$ 20,000,000.00	Travis Wade/Josh Bakley	Yes	No	2026 County	N/A	This project could be added to the Capital Improvements Plan.	This project will begin shortly with the I&I installation rehab work.
<b>Lift Station Rehabilitation Upgrades</b>	Critical: Silverstar Williams and Ellis Van Fleet Lift Stations	Life stations need to be lined with installation of new pumps, new rails and new panels to address corrosion issues.	\$ 150,000.00	Rhett Butler/Josh Bakley	No	Yes	2024+	N/A	This project could be added to the Capital Improvements Plan.	
Vacuum Station - Electronic Upgrades	108 Ave. F Vacuum Station Station	There is a need to make complete electronic upgrades to this vacuum station that is nearly 25 years old.	\$ 200,000.00	Rhett Butler/Josh Bakley	No	No	N/A	N/A	This project could be added to the Capital Improvements Plan.	

Sprayfield - Repair/Construction	Sprayfield Site	Details in the LBR request and additional quotes are pending.	\$ 130,000.00	Will Cox/Travis	No	No	2023-2026	N/A	the Capital Improvements Plan.	Included in the 2023-24 LBR; additional quotes are pending.
Water Plant Electronic Upgrades	Plant and remote well locations	Out-dated, problems - water outages; could lead to consent issues. SCADA system.	\$ 750,000.00	Rhett Butler/Will Cox	No	No		N/A	the Capital Improvements Plan.	
Upgrades to the City's Irrigation System	Slyvester Williams, Riverfront Holy Family; Community Gardens	allow for gray water to be sprayed in areas outside of the sprayfield as a Public Access Reuse Project to get rid of effluent. An alternative or complement to the Sprayfield.	\$ 600,000.00	Rhett Butler	No	No		N/A	This project could be added to the Capital Improvements Plan.	The City already employs Public Access Reuse.
Flo-vac Monitor Installations	Citywide (300 locations)	volumes and identify issues by the volume of the water coming in which can pinpoint issues of infiltration by alerting when volumes are higher than normal so that an issue is identified before it damages the system.	\$ 1,000,000.00	Rhett Butler/Will Cox	Yes	Yes	2023-2026	N/A	This project could be added to the Capital Improvements Plan.	Currently 120 Flo-Vac Monitors have been installed.
<b>POTABLE WATER PROJECTS</b>										
Fire Hydrant Replacement	Citywide	In order to address safety concerns, there is a need to replace 200 fire hydrants and gate valves.	\$ 1,000,000.00	Rhett Butler	Yes	No		N/A	the Capital Improvements Plan.	
Possible Water Valve Replacements	Citywide	changing out valves and put new valves in places that they aren't currently; will have to do a line stop; isolate line breaks when there are problems without shutting down the entire city. This will involve restoration of infrastructure once the valve is replaced.	\$ 5,000,000.00	Rhett	Yes	No		N/A	This project could be added to the Capital Improvements Plan.	
Possible Water Testing Site Installation	Citywide (18 locations)	Install water quality testing sites in response to past consent order items to monitor these sites and ensure problems do not resurface.	\$ 100,000.00	Rhett	Yes	No		N/A	This project could be added to the Capital Improvements Plan.	

TOTAL \$ 63,930,000.00

## Apalachicola Grant Inventory

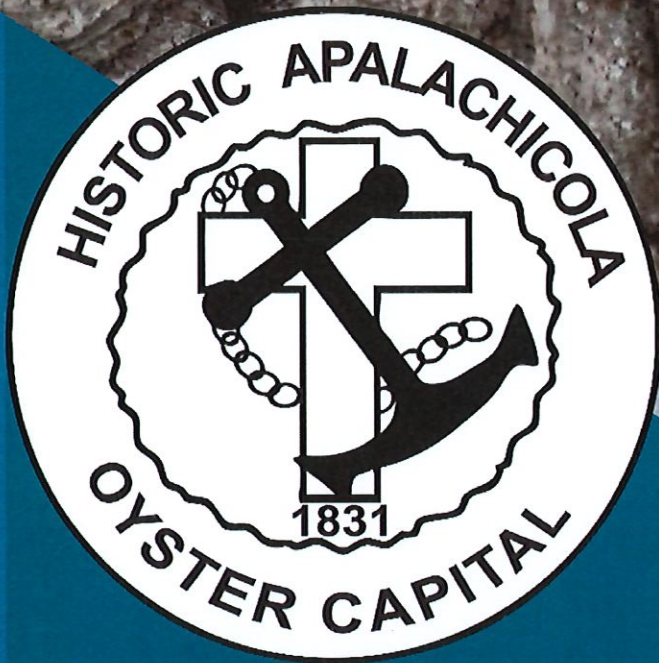
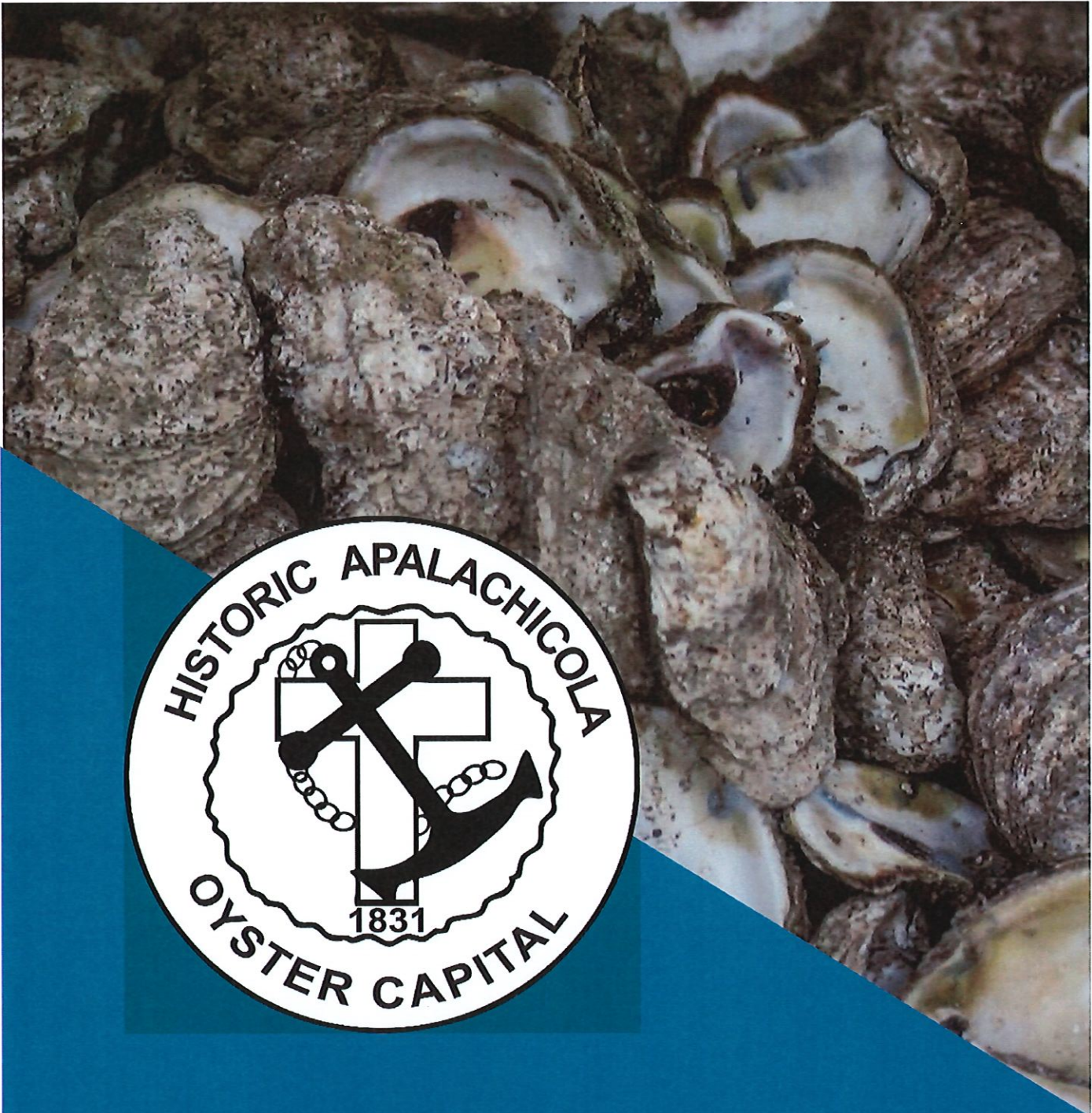
AWARDED - GRANTS		Grant Program	Scope of Work	Execution Date	Amount	Notes
State Agency						
FDEO	Rural Infrastructure Fund	<ul style="list-style-type: none"> <li>•Evaluation of Existing Conditions</li> <li>•Enhanced Sampling Plan, Hydraulic Modeling, and Treatability Studies</li> <li>•Alternatives Analysis</li> <li>•Facilities Plan Report</li> </ul>	<p>City applied for \$150,000 for engineering services that are going to be needed as we navigate the Potable Water Consent Order and will set us up to apply for more funding down the line. City was FUNDED for \$147k.</p> <p>Funded:</p>	11/2/2022	\$ 147,000.00	
FDEO	Rural Infrastructure Fund		<p>This grant proposal would fund an analysis of the drainage basins that border Apalachicola River and Bay. The proposal also includes funding to begin camera-work of the stormwater lines in the phase 1, as recommended in that report. (We have to survey the damage before we can move forward on repairs.) The grant asks for \$110,000 for the analysis and mapping (per engineer estimate), \$5,000 for public education (grantors like to see we are promoting our message/work), \$24,000 in admin, and \$161,000 in camera-work for the phase 1 drainage basin area.</p>	Waiting for agreement from DEO	\$ 300,000.00	
FDEO	Rural Infrastructure Fund		<p>Stormwater repair project designed to alleviate floodwater drainage</p>	1/28/2022	\$ 3,852,869.00	
FDEO	CDBG-DR General Infrastructure		<p>The project proposes to repair damage caused by Hurricane Michael and provide economic revitalization for businesses located in the city's underserved and overlooked Hill Community which predominately consists of low-to-moderate African Americans residents; this includes any CDBG-DR eligible activity that demonstrably restores and improves some aspect of the local economy. As documented, Hurricane Michael caused catastrophic damage to Apalachicola and the city is currently focused on long-term community recovery activities and economic revitalization planning as a result of Hurricane Michael's impacts.</p>	5/12/2022	\$ 910,753.00	
FDEO	CDBG-DR Hometown Revitalization		<p>Improve access from the city's downtown district and Riverfront Park area to Battery Park by demolishing, repairing and rehabilitation important community assets.</p>	4/13/2022	\$ 4,414,686.00	
FDEO	CDBG-DR HMGF Match		<p>Police Department Generator</p>	7/25/2022	\$ 26,064.75	
FDEO	CDBG-DR HMGF Match		<p>Market Street Vacuum Station</p>	7/7/2022	\$ 41,921.00	
FDEO			<p>Analyze the City of Apalachicola's current local comprehensive plan and present required and recommended update to the City Commission considering resiliency. These ideas will be vetted through community engagement and based on feedback received from the community and City Commission. Final amendments to the local comprehensive plan will be prepared for public hearing and subsequent transmission to DEO. The City will also undertake Phase 2 of the Areas of Critical State Concern Work Plan by updating the infrastructure project list and conducting project scoping and economic analysis for priority projects in preparation for the funding available through the Bipartisan Infrastructure Act as well as other state and federal grant opportunities.</p>			
FDEO	CPTA		<p>Update of Vulnerability Assessment</p>	11/10/2022	\$ 75,000.00	
FDEP	Resilient Florida			9/23/2022	\$ 72,500.00	

FDEP	Resilient Florida	Move critical wastewater infrastructure out of Flood Zone A-F to relocate to higher ground. The project will replace existing Headworks and SBR reactors with new tanks and equipment.	10/18/2022	\$ 13,381,516.00	
FDEP	Legislative Project/GAA	re-line approximately 500 feet of stormwater pipe with cured-in-place lining, and add backflow protection for approximately 12 outlets. The following locations in Apalachicola will be addressed: • Fred Meyer Street near 18th Street just east of the intersection. The road is sinking at a damaged pipe joint. • 5th Street between Avenue C and Avenue E. The road has several areas where the pipe joints are sawing in. • Avenue B between 11th and 12th Street.	11/22/2021	\$ 100,000.00	25% complete; End date: 12/31/2023
FDEP	CV SLFRF	Upgrades for Advanced Wastewater Treatment.	10/31/2022	\$ 5,551,875.00	
FDOS	Small Matching Grant	Black History Trail	12/27/2022	\$ 50,000.00	
FDOS	Historic Preservation - Michael	Harrison-Raney Warehouse Repair and Resilience	11/10/2021	\$ 399,916.00	
FDOS	Historic Preservation - Michael	Awarded \$1million with a \$250k match from the City for a new construction museum next to Holy Family.	11/10/2021	\$ 281,884.00	
FDOS	Historical Resources - African American Cultural and Historical Grants	<ul style="list-style-type: none"> <li>• Due to rising construction costs, the project scope has been changed from a 2-level, 2,500SQF footprint building to a 1-level 2,000SQF building with elevated ceilings.</li> <li>Priorities include: <ul style="list-style-type: none"> <li>oHigh Security</li> <li>oStorage Room</li> <li>oOffice Space</li> <li>obrezeeway to Holy Family</li> <li>ogreening Station/Small Gift Shop Area</li> <li>oADA Accessible Bathrooms</li> <li>oControlled Lighting for Exhibits</li> </ul> </li> <li>oBuilding with Room for Add-On at later date</li> </ul>	Agreement signed.	\$ 1,000,000.00	
FDOT	Roadside Beautification Assistance Program	Traffic Signal Maintenance	Recurring	\$ 38,902.00	Julie to send link to this grant agreement
FDOT		Landscaping Grant for Highway 98	5/18/2017	\$ 200,000.00	
FDOT	SCOP	City Commission passed Resolution 2022-01 on 2/23/22 for the City of Apalachicola to apply for funding for Leslie Street. Application was submitted electronically on 3/4/22. The City requested funding to remedy the underground issues, resurfacing the entire street length, and for new road signs based off engineer's estimate and recommendations.	Waiting for agreement from FDOT	\$ 610,169.30	
FDEM	HMGP	MATCHED WITH DEO (Police Department Generator) Provide backup power to three (3) critical facilities, located at two (2) addresses in Apalachicola, Florida 32320. The HMGP project shall provide protection to the City Hall building, the Fire Department and Police Department building by purchasing and installing a 200kW generator and a 60kW generator, or generators of an adequate size determined by the vendor and/or electrical engineer during the bidding process.	10/22/2021	\$ 231,033.34	Target completion date: June 2024 because of supply chain issues and delays. FEMA Grant ends: Sept. 2024.

FDEM	HMGP	MATCHED WITH DEO (Market Street Vacuum Station) Provide protection to the wastewater utility infrastructure located at 172 Market Street, Apalachicola, Florida, 32320. Coordinates (29.729473, -84.987241). The scope is for Phase I only, which includes but is not limited to surveying, engineering, design, plans preparation, permitting and bidding for the proposed project, for Phase II approval. No construction activities for this project have been approved. Design: \$120k; Construction: \$ 1,424,753	2/8/2022	\$ 120,000.00	Target completion date: Sept 2023.	
FDEM	ARRA - SURFF	Distribution	8/16/2021	\$ 1,179,010.00	FEMA Grant ends: Sept. 2024	
FDEM		Back-up Generator for Vacuum Station (108 Avenue F): Grant application was submitted for \$170,000 for a new backup generator. (Current in use is too small for need.) Had to apply for a portable generator instead of stationary, as they will not fund for a stationary one in a flood zone. Multiple RFIs (requests for information) were received and answered.	Waiting on agreement from FDEM.	\$ 170,000.00		
FDEM	HMGP	Bodford/Scipio/Lafayette: Bodford - remove & replace table w/benches; pier access stairs; pier decking section 1, 2 & 3 - 362 SF. Scipio - remove & replace 3 dock boards; dock access ramp section: 6 FT chain link fence; 1 wood bolted pile; 424 SF finger pier converging boards; 1 wheel chair lift; 2 wood piles. Lafayette - replace 105 pier grating; replace 420 wood joists; replace 840 wood decking; replace 84 hand rail posts; replace 336 hand rail laterals; replace 84 pier toe rails; replace gazebo roof and warped wood; remove & replace 80 SF clay bricks.		\$ 679,736.32		
FEMA	Public Assistance	Battery Park: replace 250 SF standing seam roof; 26 FT long x 6 FT wide; replace 62.2 IN x 8 IN treated wood; replace wood joist floor 2, 182 LF long; replace 300 FT of Battery Park Pier; reset 198 pilings; add ADA ramp to bring up to code and standards	Pending EHP	\$ 30,000.00		
FEMA	Public Assistance	Alleyway Repairs/Courthouse sidewalk: Alleyway Repairs - replace crushed shell in 17 sections of the alleyways. Courthouse Sidewalk: replace 1,4198 CY of concrete sidewalk.	1/21/2020	\$ 23,784.62		
FEMA	Public Assistance	Old City/Hall and HCA Contents Loss: Van Johnson Building - remove & replace 5 vent caps. 5 vent cap fans, 25 ceiling tiles, 248 floor tiles and reset 10 single pane double doors. HCA Contents - content list provided.	1/21/2020	\$ 9,674.03		
FEMA	Public Assistance	Hurricane Sally: Community Center - remove & replace 5,920 SF of standing seam metal roof; remove & replace 16 ceiling tiles; remove & replace 14 ceiling light covers. 9th Street & Avenue D - remove sediment from 360 LF long x 18 IN diameter, concrete pipe. 9th Street & Avenue D (second hole) - remove sediment / seal joints from 18" RCP 360 LF long x 18 IN diameter, culvert. 5th Street & Avenue C - remove sediment from 390 FT of 18" concrete pipe. 5th Street Avenue D - remove sediment from 390 FT of 18" terracotta pipe.	5/20/2021	\$ 38,424.06		
<b>TOTAL</b>				<b>\$ 33,946,718.42</b>		
<b>APPLIED FOR - GRANTS</b>						
<b>State Agency</b>		<b>Grant Program</b>	<b>Scope of Work</b>	<b>Submitted Date</b>	<b>Amount</b>	<b>Notes</b>
FDEP		Resilient Florida	City submitted a grant request to complete identified drainage projects in the city that have been documented, but have not been funded by other sources. If funded, the funds will repair known nuisance flooding drainage issues in more than 29 locations throughout the City.	9/1/2022	\$ 2,039,500.00	Likely not funded.

FDEP	Resilient Florida	City submitted a grant request to analyze existing vulnerable critical asset infrastructure in the City's commercial district and design a plan to mitigate street flooding through the retrofit of existing impervious parking and the design of pervious parking pockets on City-owned property, Avenue H specifically.	8/21/2022	\$ 300,000.00	This may have been funded.
FDOS	Historic Preservation - Special Category	The goal of this application is to secure funding to complete the Old City Hall Renovation and support the ongoing repairs funded through the NPS grant. The purpose is to stabilize the building, by proposing to install an interior rigid steel frame to provide the structural integrity of the building exterior masonry and support the historic second floor wood frame.	5/31/2022	\$ 395,000.00	Won't know until budget is passed.
<b>TOTAL</b>				<b>\$ 2,734,500.00</b>	





# AREA OF CRITICAL STATE CONCERN WORK PLAN

JUNE 2020 EXECUTIVE SUMMARY

# EXECUTIVE SUMMARY

The Apalachicola Area of Critical State Concern (ACSC) Work Plan describes projects and actions that the City with support from the State and Federal Government, can take to address the intent of the Apalachicola Bay Protection Act (Section 350.055, Florida Statutes). The projects included in this plan, specifically address the intent of the legislation as it relates to:

- Upgrades and improvements needed to enhance wastewater and **sewer infrastructure**,
- Promotion of **water quality** to ensure a healthy environment and thriving economy for residents of the area and the state,
- Actions needed to support **affordable housing** near places of employment in the Apalachicola Bay Area, and
- **Economic development** activities that are compatible with the protection and conservation of the natural resources of the Apalachicola Bay.

The City of Apalachicola is a true state gem, situated along the banks of the Apalachicola River known for its historic working waterfront and world-famous oysters. Locals and industry experts have seen a decline in seafood production over the past decade and know that any given day, we are one natural or manmade disaster away from total collapse resulting in economic devastation for the entire community. Droughts, oil spills, tropical storms and most recently, Hurricane Michael have taken its toll on the bay and the seafood industry that it supports.

Recognizing these critical needs, in 2018 the Florida Legislature amended the Apalachicola Bay Area Protection Act to include an emphasis on improvements needed for water quality and affordable housing as a priority for this region. The Apalachicola ACSC Work Plan can be used as a framework by the City to:

- Guide local investment in projects of high priority to the community.
- Support the proposed Apalachicola Stewardship Act and other legislative requests.
- Strategically approach requests for funding from Triumph Gulf Coast and Hurricane Michael Recovery funding opportunities.
- Outline a plan for addressing critical, long-standing infrastructure issues in the community that are important to the protection of natural resources.

This plan was developed in partnership with all stakeholders and residents in the community as well as informed by a survey distributed to community members. The City of Apalachicola recognizes that to achieve success, all community stakeholders and organizations must play a role in the implementation of this plan.

# SUMMARY OF PROPOSED ACTIONS AND PROJECTS

## Overview

This plan contains projects and actions aimed at addressing infrastructure, economic development, housing, and water quality as the guiding principles for development under the City of Apalachicola’s Area of Critical State Concern designation. As is the case for many places of environmental significance, many of these projects are inextricably connected and will address multiple issues important to the City of Apalachicola.



**Table 1** is a summary of all projects contained in this plan and is intended to demonstrate the multiple benefits that can be provided by the project as a way to help the City identify appropriate funding sources and accurately describe the benefits of the project. Each project has been highlighted to demonstrate priority for the City, with darker shading indicating higher priority. Each project is detailed further in the sections that follow with an overall summary, project cost, potential project sponsors, suggested action steps and potential funding sources. The funding sources identified in the plan are further detailed in the Implementation Plan which begins on page 56.

## Priority Projects

The City of Apalachicola will prioritize all wastewater improvement projects included in this strategy, highlighting first the projects that will be required of the City over the next three years due to Consent Order 20-0841 issued on June 3, 2020. The City will continue to also prioritize potable water projects to address Consent Order 11-1557C amended most recently on May 22, 2020. The improvements tied to these Consent Orders span all four guiding principles for development either directly or indirectly.

Table 1. Summary of Projects

Name of Project	Area Addressed by Project			
	Infrastructure	Water Quality	Housing	Economic Development
Wastewater Treatment Plant Capital Improvements	X	X		
Wastewater Operational Improvements	X	X		
Lift Station Improvements & Repairs	X	X		
Inflow and Infiltration Study	X	X		X
Collection Systems (Sewer Evaluations)	X	X		
Gravity/Force Sewer Manholes	X	X		
Vacuum Pits Repair	X	X		
Vacuum Station Upgrades	X	X		
Operational Staffing Needs	X	X		
Critical Facility Generators Project	X			
Drainage Basin Analysis Recommendations		X		
Stormwater Runoff and Flood Control		X		
Parking & Drainage Improvements		X		
Workforce Housing Revolving Loan			X	X
Regulatory Considerations for Housing			X	X
Strategic Scattered Site Land Leases			X	X
Rebuild Florida Outreach			X	
Community Rating System			X	
Voluntary Home Buyouts	X		X	
Economic Development Task Force				X
Cotton Warehouse/City Hall Project	X			X
HCA Warehouse/Museum Project				X
Franklin County Airport Fuel System	X			X
Port Waterfront Infrastructure Facilities	X			X
Apalachicola Solar Project	X		X	X